





This presentation and subsequent discussions may contain forward-looking statements that involve risks and uncertainties. These statements are generally indicated by the use of forward-looking terminology such as believe, expect, anticipate, estimate, plan, project, target, may or will, or may be expressed as being the results of actions that may or are expected to occur in the future. You should not place undue reliance on these forward-looking statements, which reflect our belief only as of the date of this presentation. These forward-looking statements are based on our own information and on information from other sources we believe to be reliable. Our actual results may be materially less favorable than those expressed or implied by these forward-looking statements which could depress the market price of our local shares and Level 1 ADSs.



Agenda

01

Strategy Review

02

Financial & Business Results

03

Outlook





Strategy Review

Increased Shareholder Returns on Solid Operating Results



Profit Attributable to Equity Holders

HK\$22,152mn +10.5% yoy ROE

12.92% +0.53 ppt YoY **Dividend per Share**

HK\$0.58 (1H) +1.8% YoY







Deepened Local Market Focus with Enhanced Service Quality







Personal Banking

#1 in cumulative number of new residential mortgage loans for 6 consecutive years

Number of payroll accounts rose steadily

Cross-border high-end customer up 44% YoY NTB personal high-end customer up 35% YoY Acquiring BOCI Private Bank to build a private

banking flagship

BOC Life

Standard new premiums up by over 30%, #2 in market*

Value of new business up 36%

*Based on data for 1Q25 released by Insurance Authority



Corporate Banking

Remained the #1 lead arranger for HK/Macao syndicated loans

Market leader in IPO receiving bank business Number of cash pools up 15%

Value of bonds underwritten up 105% Assets under custody up 19%

BOCI Prudential

MPF AUM up 13%, ranking among the top in the market



Financial Markets

Facilitated BOC Group's leadership in offshore RMB bond underwriting business

Leading position in Swap Connect business volume

Appointed by Shanghai Gold Exchange to operate its first International Board certified-vault in Hong Kong

Became the **first** offshore clearing member of the Shanghai Clearing House

BOCHK Asset Management

Scale of AUM and advisory up c.20% YTD

Participated in the issuance of Asia's first investmentgrade government sukuk ETF in Hong Kong

| Cemented GBA Business Advantages by Capturing Mutual Market Access Opportunities



Facilitating MMA Development

- Supported all payment scenarios in the first stage of **Payment Connect**, as a participating bank and sole settlement bank
- Remained at the forefront of Stock Connect, Bond Connect, Wealth Management Connect and Swap Connect businesses
- Commenced business operations for repo transactions collateralised

Serving Cross-border Financial Needs

- BoC Pay+ transaction volumes in the Mainland surged by 38.8%
- Launched "BOC GO Card": first-month issuance c.2.4x the 1H25 monthly average for total card issuance
- Tech firm customer base rose steadily

Expanded Quality Services and Products

- Extended attestation service of **GBA Account Opening across all** Mainland's GBA cities
- Introduced RMB financing solution via GBA loans

Actively Captured Policy Opportunities

- Assisted HKSAR Government in issuing infrastructure bonds to support **Northern Metropolis** construction
 - Monthly average of new account
- openings under "New Capital **Investment Entrant Scheme" almost** doubled compared to last year



Refined SEA Business Growth while Solidifying Financial Infrastructure Construction



- Fully supported Belt and Road cooperation, major "Going Global" projects and large corporates in the region, and launched a new corporate service brand for "Going Global" enterprises
- Enhanced "Wealth Management" brand and reinforced regional collaboration as well as service support. New payroll accounts rose 76% YoY and personal mobile banking penetration reached c.85%
- Strengthened SEA entities' trading, settlement and market-making capabilities. Authorised by Bank Negara Malaysia as an AOO for transactions and settlement in Malaysian ringgit. Jakarta Branch approved as ACCD for the Indonesia-Malaysia and Indonesia-Thailand LCTF

Customer Deposits*

+10.5% YTD

Customer Loans*

+8.4% YTD



Operating Income*

+9.3% YoY



NPL Ratio**

2.70%



^{*} Includes all SEA related businesses within the Group. Percentage changes were calculated in constant currency terms.

 ${\tt AOO - Appointed\ Overseas\ Office;\ ACCD-Appointed\ Cross-currency\ Dealer;\ LCTF-Local\ Currency\ Transaction\ Framework}$

^{**}Combined data of nine SEA entities. The non-performing loan ratio was calculated in accordance with local regulatory requirements.

Deeply Involved in Offshore Market Development and Enhanced RMB Business Advantages



+16%

RMB Customer Loans

+90%

Offshore RMB Public Bond Underwriting

RMB327tn

HK's RMB Clearing Volume Accounted for over 70%* of the Global Offshore Total

Cementing Business Advantages

- RMB clearing volumes of BOC Malaysia and Manila Branch grew by 12% and 20% respectively, RMB clearing volumes of Phnom Penh Branch rose by 62% QoQ for the second quarter
- Jakarta Branch was appointed as the settlement bank for a cross-border QR payment linkage project
- RMB fund sales increased by 47% YoY
- #1 market ranking in first-quarter RMB standard new premiums for 13 consecutive years
- Named as "Best RMB Manager in Hong Kong" by Asia Asset Management



Supporting Financial Development

- Acted **for the first time** as a **settlement agent** for RMB green bonds issued by the MOF
- Helped complete the issuance of the world's **first**Shanghai Free Trade Zone offshore bonds,
 including acting as a sub-custodian
- Among the first banks to participate in HKMA's RMB trade financing liquidity facility
- Commenced business operations for repo transactions collateralised by offshore RMBdenominated debt securities under Northbound Bond Connect in the HK market

*Based on RTGS data

| Supported Local Financial Infrastructure Development while Advancing our Digitalisation





Fully supported the launch of **Payment Connect** and served as its sole clearing bank

Became the first bank to launch a simplified process for personal unsecured loan and credit card applications via HKMA's IADS

Joined sandbox testing of Phase 2 of the e-HKD Pilot Programme to promote configurable apps for prepayment scenarios and the earmarking of funds for specific uses

Increased local customer base, merchant coverage and featured app scenarios to boost e-CNY development

Expanded the scale of mBridge, and launched new business model as digital currency liquidity provider to supply e-CNY and e-HKD liquidity



Achieved 10% growth in active mobile banking personal customers and more than 20% YoY growth in universities' e-payment volumes Refined "Home Expert" app, with c.200,000 downloads and 78% of mortgage applications submitted online

Increased iGTB transaction volume by 55% YoY and the number of BOC Connect registered users by c.30% YTD

Grew BOC Pay+ customer base by 6.5% YTD and BoC Bill settlement volume by 13.3% YoY, reaching a 9-year high



Established an AI committee to coordinate the development of AI application scenarios and risk management

Combined the use of AI models and robotic process automation technology to enhance intelligent AML capabilities

Constructed a management platform for BOCHK's digital transformation indicators, and continued to pursue business flow digitalisation, internal process automation and intensive operations

Further expanded Regional Operation Centre in Nanning, Guangxi to enhance the efficiency of intensive operations

| Actualised ESG Concepts by Fulfilling Corporate Social Responsibilities





Corporate Green &
Sustainability-linked Loans
+25%



ESG Bonds Underwritten +124%



ESG Bond Investments +12%

- Acted as global coordinator for the HKSAR Government's issuance of **public green bonds and infrastructure bonds denominated in multiple currencies**
- Underwrote CSR bonds issued by an affiliate of a supranational institution for the first time as joint-lead manager
- Launched Urban "GreenUp" campaign to pursue sustainable development together with customers
- BOC Life became one of the first insurers to sign the "Insurance Industry Climate Charter", in support of industry action on carbon neutrality
- Carried out more than 30 charitable projects and more than 60 volunteer events
- Rated "low risk" by Sustainalytics ESG, and selected as a constituent of the "FTSE4Good Index Series"
- Named an "Asia-Pacific Climate Leader" by the *Financial Times* for the 4th consecutive year, awarded "Hong Kong Best Bank for CSR" and "Best Bank for Homeowners" by *Euromoney*







Financial & Business Results

Steady and Resilient Operating Performance

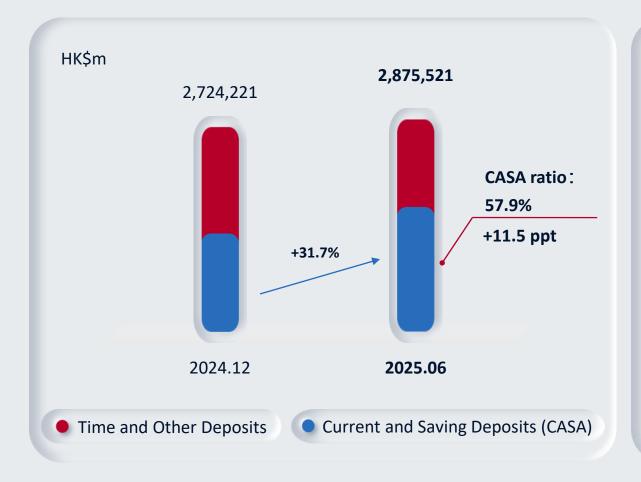




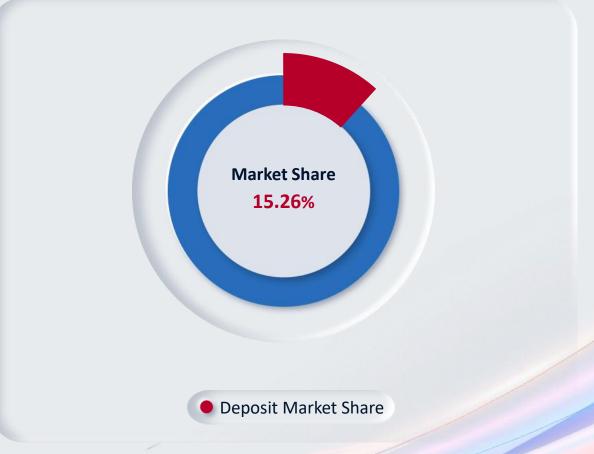
Well-optimised Deposit Structure











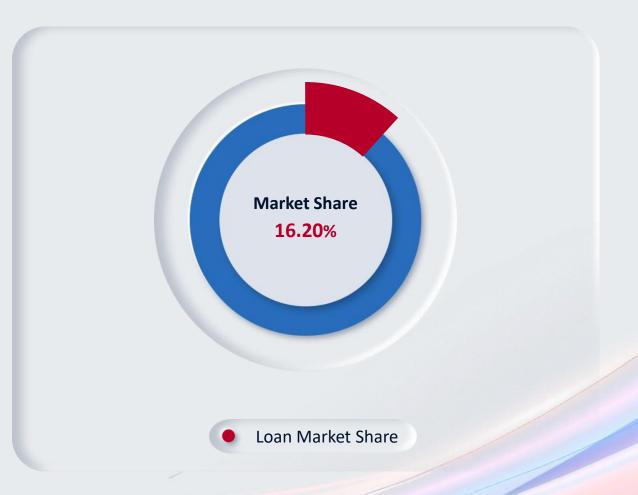
Stable Loan Growth







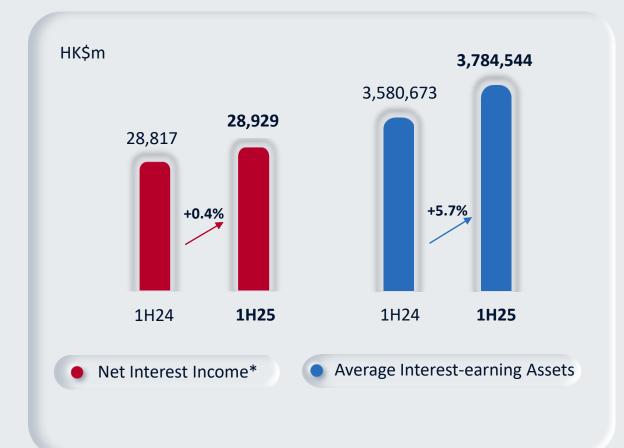




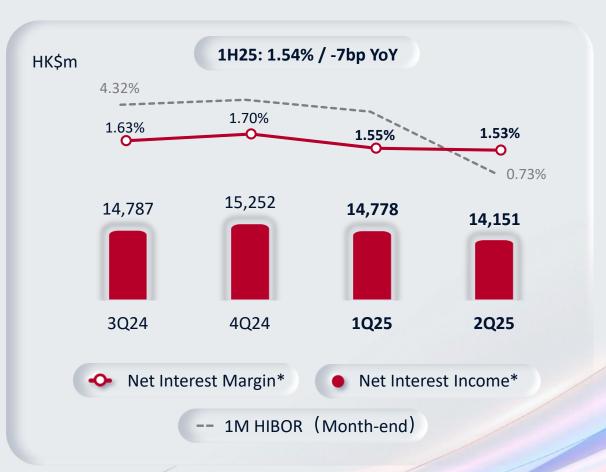
Steady Net Interest Income









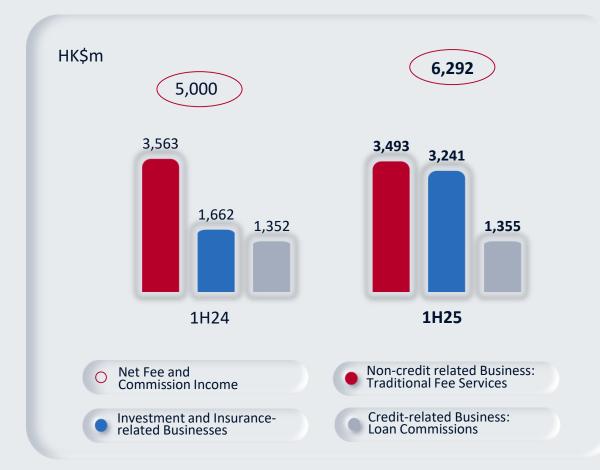


^{*} Including the funding income or cost of FX swap contracts

Notable Rebound in Fee Income

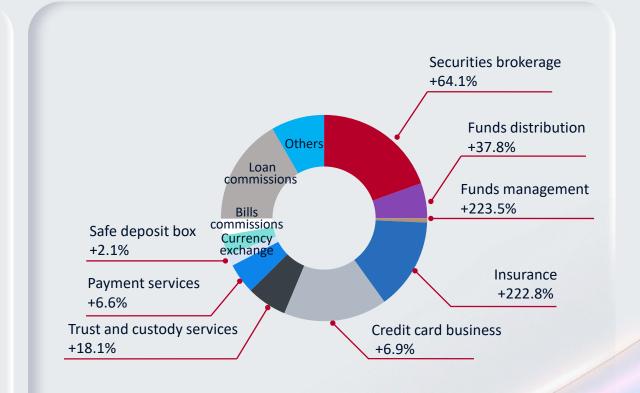












Remarkable Cost Efficiency Performance









Market data source: HKMA, *1Q25

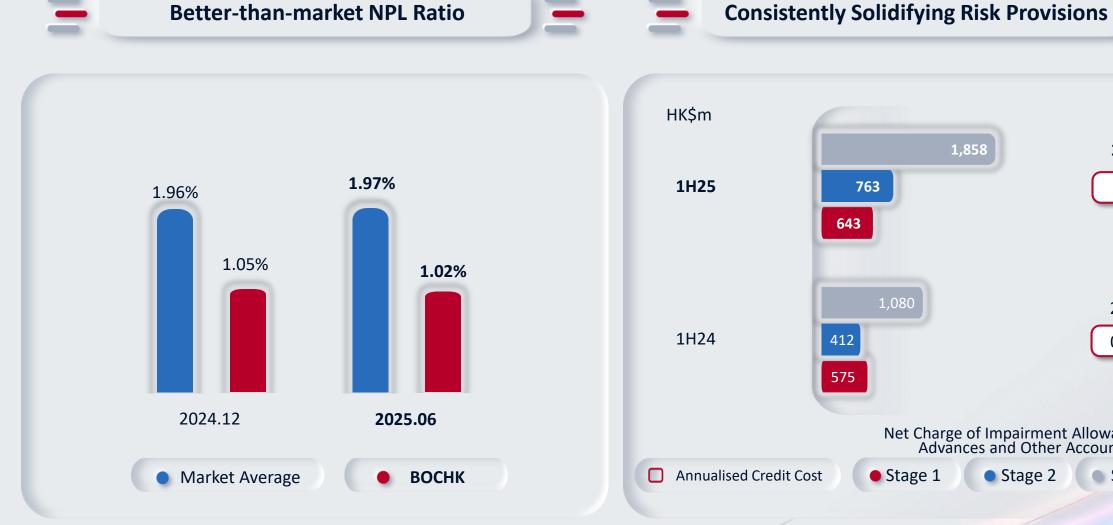
Manageable Asset Quality

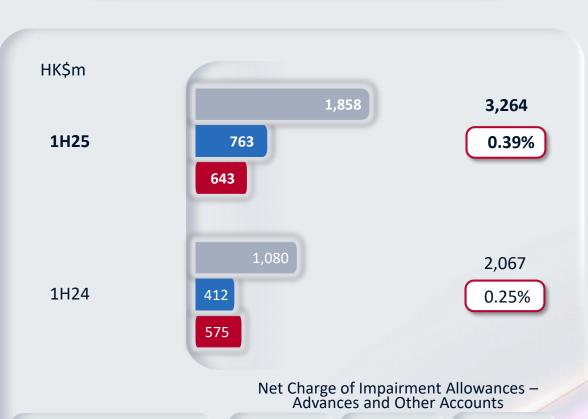
Market data source: HKMA



Stage 3

Stage 2



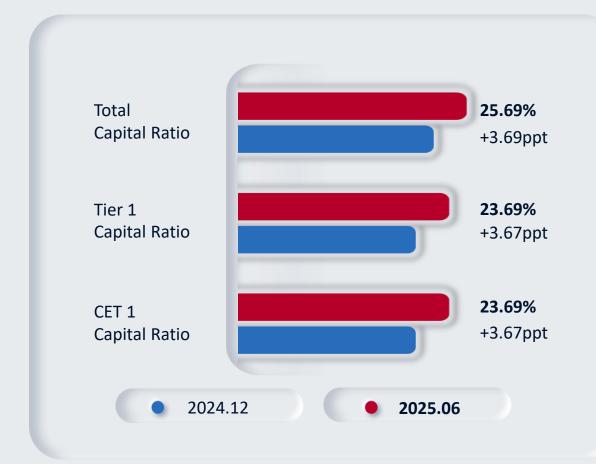


Solid Capital and Liquidity Position















03

Outlook



Challenges

Deep restructuring of the global economy and geopolitical situation adds uncertainty to the world's economic and trade outlook

Unclear pathways to rate cuts by major economies and volatile trajectory of HKD interest rates

Banks face dual challenge of growth momentum shifts and risk management

Opportunities

Major national strategies and plans for **deepening comprehensive reform** in the Mainland continue to inject new impetus to the macroeconomy

Hong Kong will elevate its position as a hub of international finance, marine logistics and trade, further reinforcing its role as a "super-connector" and "super value-adder"

New technologies such as **AI** will facilitate financial service innovation while the HKSAR Government will promote the development and application of **digital assets** in Hong Kong

Key Priorities in the Second Half



Devise a new 5-year plan with a view to expanding the Group's globalised advantages

Build a business centre for the Group's private banking, asset management and custody services, in support of Hong Kong's development as an IFC





Establish AI governance mechanism and continually improve technological empowerment capabilities

Implement differentiated development strategies for our SEA entities and continue to increase their contributions to the Group





Improve talent cultivation mechanism and fulfil corporate social responsibilities

Capture mutual market access scheme opportunities and enhance regional and integrated RMB business capabilities





Closely monitor key risk areas and firmly guard the risk bottom-line





Income Statement and Balance Sheet Summary

Income statement summary (HK\$m)	1H2025	1H2024	Change
Net interest income*	28,929	28,817	0.4%
Net fee and commission income	6,292	5,000	25.8%
Other non-interest income*	4,801	1,519	216.1%
Net operating income before impairment allowances	40,022	35,336	13.3%
Operating expenses	(8,310)	(8,121)	2.3%
Pre-provision Operating Profit (PPoP)	31,712	27,215	16.5%
Net charge of impairment allowances	(3,318)	(2,081)	59.4%
Operating profit	28,394	25,134	13.0%
Profit for the period	22,796	20,463	11.4%
Profit attributable to equity holders of the Company	22,152	20,040	10.5%
Per share (HK\$)	1H2025	1H2024	Change
Basic earnings per share	2.0952	1.8954	10.5%
Dividend per share	0.5800	0.5700	1.8%
Balance sheet summary (HK\$m)	2025.06	2024.12	Change
Total assets	4,399,822	4,194,408	4.9%
Advances to customers	1,710,380	1,676,886	2.0%
Total liabilities	4,048,768	3,852,178	5.1%
Deposits from customers	2,875,521	2,724,221	5.6%
Total equity	351,054	342,230	2.6%

25

Average Balances and Average Interest Rates

(HK\$m / %)	1H20	025	1H2024	
Assets	Average balance	Average balance Average yield		Average yield
Balances and placements with banks and other financial institutions	633,508	2.14%	627,359	1.81%
Debt securities investments and other debt instruments	1,467,450	3.26%	1,280,523	3.92%
Advances to customers and other accounts	1,665,456	3.78%	1,662,295	4.81%
Other interest-earning assets	18,130	4.33%	10,496	5.95%
Total interest-earning assets	3,784,544	3.31%	3,580,673	3.97%

(HK\$m / %)	1H20)25	1H20	024
Liabilities	Average balance	Average balance Average rate		Average rate
Deposits and balances from banks and other financial institutions	275,484	1.55%	294,307	2.44%
Current, savings and time deposits	2,774,722	2.37%	2,620,519	2.92%
Subordinated liabilities	73,324	2.15%	75,167	3.41%
Other interest-bearing liabilities	116,559	2.60%	101,241	3.62%
Total interest-bearing liabilities	3,240,089	2.30%	3,091,234	2.91%

Net interest margin	1H2O25	1H2024
Net interest margin	1.34%	1.46%
Net interest margin (adjusted)*	1.54%	1.61%

^{*}Including the funding income or cost of foreign currency swap contracts

Fee and Commission Income

HK\$m	1H2025	1H2024	Change
Securities brokerage	1,579	962	64.1%
Loan commissions	1,355	1,352	0.2%
Credit card business	1,314	1,229	6.9%
Insurance	1,162	360	222.8%
Trust and custody services	509	431	18.1%
Funds distribution	445	323	37.8%
Payment services	388	364	6.6%
Currency exchange	247	267	-7.5%
Bills commissions	214	216	-0.9%
Safe deposit box	146	143	2.1%
Funds management	55	17	223.5%
Others	675	913	-26.1%
Fees and commission income	8,089	6,577	23.0%
Fees and commission expense	(1,797)	(1,577)	14.0%
Net fee and commission income	6,292	5,000	25.8%

Operating Expenses

HK\$m	1H2025	1H2024	Change
Staff costs	5,484	5,351	2.5%
Premises & equipment expenses	756	733	3.1%
Depreciation and amortisation	1,374	1,436	-4.3%
Others	1,256	1,193	5.3%
Less: Costs directly attributable to insurance contracts	(560)	(592)	-5.4%
Total operating expenses	8,310	8,121	2.3%
	2025.06	2024.06	Change

	2025.06	2024.06	Change
Full-time staff headcount	15,228	14,910	2.1%

Customer Deposits

HK\$m	2025.06	2024.12	Change
Total deposits from customers	2,875,521	2,724,221	5.6%
CASA	1,664,187	1,263,804	31.7%
Demand deposits and current accounts	339,370	230,347	47.3%
Savings deposits	1,324,817	1,033,457	28.2%
Time, call and notice deposits	1,205,262	1,449,606	-16.9%
Structured deposits	6,072	10,811	-43.8%

Advances to Customers

HK\$m	2025.06	2024.12	Change
Loans for use in Hong Kong - industrial, commercial and financial	680,252	669,434	1.6%
Property development	154,183	166,412	-7.3%
Property investment	92,994	90,844	2.4%
Financial concerns	24,040	16,140	48.9%
Stockbrokers	4,589	3,475	32.1%
Wholesale and retail trade	41,506	35,172	18.0%
Manufacturing	60,058	54,468	10.3%
Transport and transport equipment	66,613	65,531	1.7%
Information technology	35,201	40,297	-12.6%
Others	201,068	197,095	2.0%
Loans for use in Hong Kong - individuals	594,110	583,967	1.7%
Loans for the purchase of flats in Home Ownership Scheme, Private Sector Participation Scheme and Tenants Purchase Scheme	56,850	51,167	11.1%
Loans for purchase of other residential properties	403,048	397,228	1.5%
Credit card advances	11,495	13,192	-12.9%
Others	122,717	122,380	0.3%
Trade financing	44,159	44,850	-1.5%
Loans for use outside Hong Kong	391,859	378,635	3.5%
Gross advances to customers	1,710,380	1,676,886	2.0%

Gross Advances and Other Accounts by Internal Credit Grade and Stage Classification

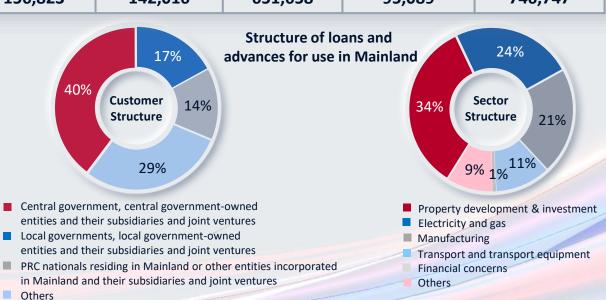
IIVė		2025.06				202	4.12	
HK\$m	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Advances to customers	1,654,576	38,360	17,444	1,710,380	1,624,103	34,322	17,652	1,676,077
Pass	1,652,484	17,950	-	1,670,434	1,621,815	13,574	-	1,635,389
Special Mention	2,092	20,410	-	22,502	2,288	20,748	-	23,036
Substandard or below	-	-	17,444	17,444	-	-	17,652	17,652
Trade bills	2,963	-	-	2,963	2,154	-	-	2,154
Pass	2,963	-	-	2,963	2,153	-	-	2,153
Special Mention	-	-	-	-	1	-	-	1
Substandard or below	-	-	-	-	-	-	-	-
Advances to banks and other financial institutions	3,440	-	-	3,440	2,222	-	-	2,222
Pass	3,440	-	-	3,440	2,222	-	-	2,222
Special Mention	-	-	-	-	-	-	-	-
Substandard or below	-	-	-	-	-	-	-	-
Gross advances and other accounts	1,660,979	38,360	17,444	1,716,783	1,628,479	34,322	17,652	1,680,453
Impairment allowances	(5,433)	(2,890)	(6,659)	(14,982)	(5,459)	(1,551)	(7,950)	(14,960)
Advances and other accounts	1,655,546	35,470	10,785	1,701,801	1,623,020	32,771	9,702	1,665,493

Non-bank Mainland Exposures

	On-balance sheet exposure				011111111	
HK\$m	Total loans and advances	O/W: for use in Mainland	Debt securities and others	Subtotal	Off-balance sheet exposure	Total exposure
Central government, central government-owned entities and their subsidiaries and joint ventures	276,797	62,228	121,259	398,056	43,367	441,423
Local governments, local government-owned entities and their subsidiaries and joint ventures	66,653	26,723	9,170	75,822	5,800	81,622
PRC nationals residing in Mainland or other entities incorporated in Mainland and their subsidiaries and joint ventures	80,170	22,423	10,865	91,035	29,756	120,791
Others	86,024	45,449	722	86,745	16,166	102,911
Total	509,642	156,823	142,016	651,658	95,089	746,747

With reference to the completion instructions for the HKMA's return of Mainland activities (Note 42 of the Notes to the Financial Statements of 2025 Interim Report), as of 30 June 2025, the total on-balance sheet non-bank Mainland exposure was HK\$651.7bn, accounting for 15.9% of total assets.

Of this, total loans and advances was HK\$509.6bn, up HK\$11.0bn or 2.2%. NPL ratio was 1.19%, down 0.14 percentage point. Loans for use in the Mainland stood at HK\$156.8bn, accounting for 9.2% of total loans of the Group.



Loan Exposure to Property Companies

- As at end of June 2025, commercial real-estate (CRE) related loans to corporates amounted to HK\$329.7bn, down 1.9% from the end of 2024; accounting for 19.3% of Group's total loans, down 0.7ppt
- Loan for use in HK, Mainland, SEA and other regions accounted for 75.0%, 16.4%, 3.8% and 4.8% respectively

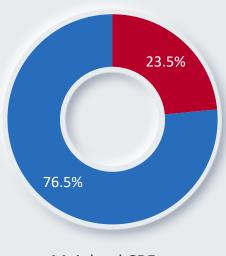


Mainland CRE Loans



- Amounted to HK\$77.6bn, down 8.9% from the end of 2024; accounting for 4.5% of Group's total loans, down 0.6ppt
- Customers mainly operate in the GBA and tier 1 & 2 coastal cities of the Mainland, and are market leaders with national business presence and relatively stable financial condition
- SOE loans: 86%; POE loans: 14%
- 45% for use in Mainland: 52% for use in HK
- Non-performing loans accounted for 7.32%, up 5bps from the end of 2024. NPL provision coverage was 62.4%





- Mainland CRE
- Non-mainland CRE

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Non-Mainland CRE Loans



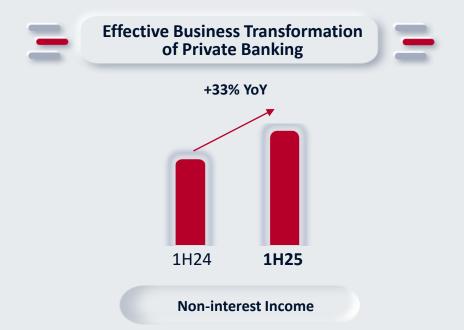
- Amounted to HK\$252.1bn, up 0.5% from the end of 2024; accounting for 14.7% of Group's total loans, down 0.22ppt
- Customers are mostly Hong Kong local sizeable blue chips with relatively stable financial conditions, of which more than 70% are related to listed companies
- 82% for use in HK: ~60% was property development loans;
 7.7% for use in Mainland
- Construction loans: 14%; secured loans: 31%, average LTV ratio slightly above 50%; unsecured loans: 55%, mainly related to listed companies
- NPL ratio was 1.27%, down 0.10ppt from the end of 2024, mainly due to repayment from certain customers. NPL provision coverage ratio was 79.7%

Personal Banking and Wealth Management



Wealth management income increased by 53% YoY in 1H25

Securities income +66%
Insurance distribution income +71%
Investment product distribution income** +40%



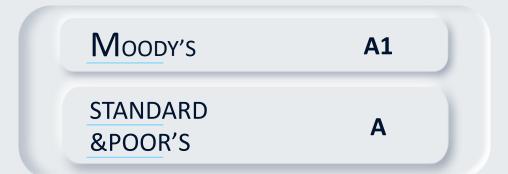
- Non-interest income grew by 33% YoY in 1H25
- Provided comprehensive services for onshore and offshore customers to tap into family offices and "New Capital Investment Entrant Scheme" opportunitites
- Announced to acquire BOCI Private Bank, with a view to enhancing core competitiveness of wealth management business and building a private banking centre

^{*} Private Wealth and Wealth Management customers

^{**}Includes income related to funds and bonds

BOC Life Business Development

HK\$m	1H25	1H24	Change
Standard new premiums	14,831	11,100	33.6%
Value of new business (VNB)	2,178	1,600	36.1%
VNB Margin	14.7%	14.4%	0.3 pp





Leading position in overall market and #1 in RMB insurance



Leading position maintained in e-channel, broker channel and QDAP sales



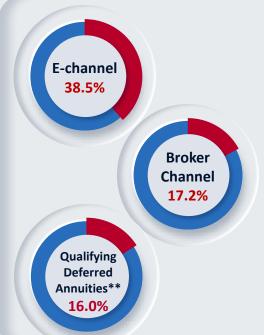




- In 1Q25, BOC Life ranked #2 in the market, with a market share of 17.2% in standard new premiums
- Remained #1 in RMB insurance in 1Q25, with a 56.5% market share
- Cemented business advantages in banking distribution channels, maintained leading market position in bancassurance sales, and expanded partnerships with insurance brokerages. Standard new premiums from broker channel surged by 83% YoY. Standard new premiums from tied agency rose by 57% in 1H25







- In 1Q25, e-channel* market share reached
 38.5%, maintaining market leadership
 - *Statistics from Insurance Authority: Direct Distribution Channel including online channel sales, direct mail and telesales, with the majority coming from online channel sales
- ▶ In 1Q25, broker channel market share reached 17.2%, becoming #1 in the market
- Leading position in the Qualifying Deferred Annuity Policy (QDAP) market since its launch in 2019
 - ** From April 2019 to March 2025
 - BOC Life
- Other insurers