

13. Overview of Sustainability Performance

13.1 Sustainability Performance Indicators 45

Environment 46

GHG Emissions 47

SHG EMISSIONS **				
GHG emissions 48	Unit	2021	2020	2019
GHG emissions				
Direct GHG emissions (Scope 1) 49	tCO ₂ e	265	282	350
Indirect GHG emissions (Scope 2)	tCO ₂ e	45,580 ⁵⁰	63,394	65,083
Other indirect GHG emissions				
(Scope 3) ⁵¹	tCO ₂ e	64	61	68 ⁵²
Total Scope 1 and 2 emissions	tCO₂e	45,845	63,676	65,433
Total Scope 1, 2 and 3 emissions	tCO ₂ e	45,909	63,737	65,501
GHG emissions intensity 53	Unit	2021	2020	2019
Scope 1, 2 and 3 emissions per employee	tCO ₂ e/employee	3.77	5.08	5.20
Scope 1, 2 and 3 emissions per area	tCO ₂ e/m²	0.20	0.25	0.24

⁴⁵ 102-7, 102-8

⁴⁶ The scope of environmental performance includes the Group's business outlets, branches, office buildings for own operations and leased offices over the reporting period.

The calculation standards and methodologies for GHG emissions referenced the Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong (2010 edition) published by the Environmental Protection Department (EPD) and the Electrical and Mechanical Services Department (EMSD) of the Hong Kong Government. The sources of emissions factors for the reporting of GHG emissions include Sustainability Reports of the local utility companies, Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong (2010 edition) and the "How to Prepare an ESG Report: Appendix 2: Reporting guidance on Environmental KPIs" published by HKEX. The GHG calculations cover carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), while hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), sulphur hexafluoride (SF₂) and nitrogen trifluoride (NF₃) are not applicable.

⁴⁸ 305-1, 305-2, 305-3, A1.1, A1.2

 $^{^{\}rm 49}\,$ Including the diesel and petrol consumption by corporate fleet.

⁵⁰ The Scope 2 emissions decreased by about 28% compared with 2020. This is mainly due to energy efficient retrofitting of the office buildings over the year.

⁵¹ Including methane gas generation at landfill due to disposal of paper waste, GHG emissions due to electricity used for freshwater processing by the Water Services Department and sewage processing by the Drainage Services Department

⁵² The Scope 3 emissions in 2019 have been restated to integrate a more accurate dataset.

⁵³ 305-4



Energy

Total energy consumption 54,55	Unit	2021	2020	2019
Energy consumption				
Direct energy consumption	GJ	2,177	2,254	2,685
Diesel consumption for corporate fleet	GJ	529	677	612
Petrol consumption for corporate fleet	GJ	1,648	1,577	2,073
Indirect energy consumption	GJ	292,306	339,500	346,338
Electricity	GJ	290,405	337,374	343,810
Towngas	GJ	1,901	2,126	2,528
Total energy consumption	GJ	294,483	341,754	349,023
Energy intensity ⁵⁶	Unit	2021	2020	2019
Energy intensity per employee	GJ/employee	24.21	27.22	27.72
Paper ^{57, 58}				
Total paper purchased	Unit	2021	2020	2019
Paper purchased	tonnes	436.57	496.54	576.55
Paper purchase intensity	Unit	2021	2020	2019
Paper purchased per employee	kg/employee	35.89	39.54	45.79

⁵⁴ The factors for converting the base units of different fuel types to gigajoule ("GJ") are based on "How to Prepare an ESG Report: Appendix 2: Reporting guidance on Environmental KPIs" published by HKEX.

⁵⁵ 302-1, A2.1

⁵⁶ 302-3, A2.1

⁵⁷ 301-1, A2.5

⁵⁸ Based on the amount of office A4 paper purchased.



Waste and recycling

Non-hazardous waste recycled 59	Unit	2021	2020	2019
Paper	tonnes	175.41	261.30	297.64
Plastic	tonnes	0.17	0.58	0.41
Aluminum	tonnes	0.09	1.35	0.38
Food waste	tonnes	73.98	50.06	65.06
Total non-hazardous waste	tonnes	249.64	313.29	363.49
Hazardous waste recycled 60	Unit	2021	2020	2019
Rechargeable battery	No.	92	62	68
E-waste	No.	8,383	7,159	3,709
Fluorescent tubes	No.	5,445 ⁶¹	458	851
Total hazardous waste	No.	13,920	7,679	4,628
Waste disposed to landfill 62	Unit	2021	2020	2019
General waste to landfill	tonnes	556.03 ⁶³	184.30	611.60
Waste disposal intensity	Unit	2021	2020	2019
General waste to landfill per employee	tonnes/employee	0.046	0.015	0.049
Water ⁶⁴				
Total water consumption	Unit	2021	2020	2019
Water consumption	Megalitre	104.20	97.15	110.23 65
Water intensity	Unit	2021	2020	2019
Water consumption per employee	Megalitre/employee	0.0086	0.0077	0.0088 65

⁵⁹ 306-4, A1.4

^{60 306-4,} A1

⁶¹ Including fluorescent light tubes and compact fluorescent lamps, collected by qualified contractors. The quantity of recovered fluorescent light tubes and compact fluorescent lamps increased mainly due to replacement of LED tubes at the common area of the office buildings during the year.

⁶² 306-3; A1.4

⁶³ Since September 2021, we extend the coverage by incorporating waste generated from IT and office at Shau Kei Wan.

^{64 303-3,} A2.2

⁶⁵ The water consumption in 2019 have been restated to integrate a more accurate dataset.



Employee

Total number of employees by geographical region, employee type and gender 66

		20	21		20)20		20)19	
Employee type	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Hong Kong										
Permanent	No.	6,594	5,264	11,858	6,831	5,392	12,223	6,842	5,417	12,259
Non-permanent	No.	210	97	307	241	93	334	252	81	333
The Chinese mainland										
Permanent	No.	444	188	632	390	209	599	273	168	441
Non-permanent	No.	0	1	1	4	4	8	4	3	7
Southeast Asia and others										
Permanent	No.	1,100	632	1,732	1,095	629	1,724	1,006	586	1,592
Non-permanent	No.	13	10	23	15	12	27	18	18	36
Hong Kong Total	No.	6,804	5,361	12,165	7,072	5,485	12,557	7,094	5,498	12,592
The Chinese mainland										
Total	No.	444	189	633	394	213	607	277	171	448
Southeast Asia and other	s									
Total	No.	1,113	642	1,755	1,110	641	1,751	1,024	604	1,628
Total	No.	8,361	6,192	14,553	8,576	6,339	14,915	8,395	6,273	14,668

Total number of employees by contract type and gender

		2021			2020			2019		
Employee type	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Full-time	No.	8,326	6,188	14,514	8,531	6,334	14,865	8,337	6,264	14,601
Part-time	No.	35	4	39	45	5	50	58	9	67
Total	No.	8,361	6,192	14,553	8,576	6,339	14,915	8,395	6,273	14,668

Total number of employees by geographical region, age group and gender

		20	21		20	20		20	19	
Employee type	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Employee type										
Hong Kong										
18-30	No.	1,638	1,336	2,974	1,825	1,437	3,262	1,952	1,530	3,482
31-40	No.	1,656	1,622	3,278	1,664	1,624	3,288	1,583	1,553	3,136
41-50	No.	1,952	1,400	3,352	2,089	1,422	3,511	2,181	1,460	3,641
51 or above	No.	1,558	1,003	2,561	1,494	1,002	2,496	1,378	955	2,333



Total number of employees by geographical region, age group and gender

		20	21		20)20		20	19	
Employee type	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Mainland China										
18-30	No.	317	85	402	202	79	281	114	52	166
31-40	No.	82	53	135	113	76	189	88	65	153
41-50	No.	38	31	69	74	38	112	73	39	112
51 or above	No.	7	20	27	5	20	25	2	15	17
Southeast Asia and others										
18-30	No.	509	189	698	542	214	756	522	205	727
31-40	No.	399	259	658	380	254	634	341	248	589
41-50	No.	155	149	304	151	139	290	135	125	260
51 or above	No.	50	45	95	37	34	71	26	26	52
Hong Kong Total	No.	6,804	5,361	12,165	7,072	5,485	12,557	7,094	5,498	12,592
The Chinese mainland										
Total	No.	444	189	633	394	213	607	277	171	448
Southeast Asia and other	s									
Total	No.	1,113	642	1,755	1,110	641	1,751	1,024	604	1,628
Total	No.	8,361	6,192	14,553	8,576	6,339	14,915	8,395	6,273	14,668

Total number of employees by employee category and gender

		2021			2020			2019		
Employee type	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Senior management	No.	335	527	862	324	508	832	307	485	792
Middle level staff	No.	3,286	3,205	6,491	3,155	3,141	6,296	3,005	3,029	6,034
General employees	No.	4,740	2,460	7,200	5,097	2,690	7,787	5,083	2,759	7,842
Total	No.	8,361	6,192	14,553	8,576	6,339	14,915	8,395	6,273	14,668

Gender by employee category 67

		20	2021		2020		2019	
Employee category	Unit	Female	Male	Female	Male	Female	Male	
Board ⁶⁸	%	11	89	11	89	10	90	
Senior management	%	2.30	3.62	2.17	3.41	2.09	3.31	
Middle level staff	%	22.58	22.02	21.15	21.06	20.49	20.65	
General employees	%	32.57	16.91	34.17	18.04	34.65	18.81	
Total	%	57.45	42.55	57.49	42.51	57.23	42.77	

⁶⁷ 405-

⁶⁸ Board members not included in Total.



Age by employee category 69

Employee category	Unit	2021	2020	2019
Senior management				
18-30	No.	0	0	0
31-40	No.	101	107	108
41-50	No.	423	395	401
51 or above	No.	338	330	283
Middle level staff				
18-30	No.	660	600	635
31-40	No.	2,582	2,508	2,354
41-50	No.	2,080	2,078	2,029
51 or above	No.	1,169	1,110	1,016
General employees				
18-30	No.	3,414	3,699	3,740
31-40	No.	1,388	1,496	1,416
41-50	No.	1,222	1,440	1,583
51 or above	No.	1,176	1,152	1,103
Total				
18-30	No.	4,074	4,299	4,375
31-40	No.	4,071	4,111	3,878
41-50	No.	3,725	3,913	4,013
51 or above	No.	2,683	2,592	2,402

Proportion of senior management hired from the local community by geographical region 70

	Unit	2021	2020	2019
Hong Kong	%	86.45	87.25	86.31
The Chinese mainland	%	80.00	80.00	75.00
Southeast Asia and others	%	32.93	33.78	43.08
Overall	%	81.32	82.45	82.70

⁶⁹ 405-1, B1.1

^{70 202-2 (}Number of senior management in the specific region hired from the local community / Total number of senor management in the specific region) x 100%



New hire by gender, age and geographical region 71

		2	021	2	020	2	019
	Unit	No.	%	No.	%	No.	%
Gender							
Female	No.;%	1,589	10.92	1,018	6.82	1,613	11.00
Male	No.;%	1,263	8.68	764	5.13	1,397	9.52
Age							
18-30	No.;%	1,756	12.06	1,149	7.70	1,877	12.79
31-40	No.;%	658	4.53	408	2.74	760	5.19
41-50	No.;%	240	1.65	160	1.08	271	1.85
51 or above	No.;%	198	1.36	65	0.43	102	0.69
Region							
Hong Kong	No.;%	2,321	15.96	1,283	8.60	2,466	16.81
The Chinese mainland	No.;%	254	1.74	212	1.43	99	0.67
Southeast Asia and others	No.;%	277	1.90	287	1.92	445	3.04
Total	No.;%	2,852	19.6	1,782	11.95	3,010	20.52

Employee voluntary turnover rate by gender, age and geographical region 72

		202	2021		2020		19
	Unit	No.	%	No.	%	No.	%
Gender							
Female	No.;%	1,352	9.13	618	4.15	1,068	7.36
Male	No.;%	1,090	7.36	515	3.46	865	5.96
Age							
18-30	No.;%	1,335	9.02	649	4.36	1,148	7.92
31-40	No.;%	719	4.85	288	1.93	495	3.40
41-50	No.;%	308	2.08	148	1.00	223	1.54
51 or above	No.;%	80	0.54	48	0.32	67	0.46
Region							
Hong Kong	No.;%	2,162	14.6	984	6.61	1,696	11.69
The Chinese mainland	No.;%	61	0.41	44	0.30	28	0.19
Southeast Asia and others	No.;%	219	1.48	105	0.70	209	1.44
Total	No.;%	2,442	16.49	1,133	7.61	1,933	13.32

⁷¹ 401-1

⁷² 401-1, B1.2



Parental Leave 73

		2021			2020			2019		
	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Employees that were entitled										
to parental leave	No.	7,926	5,881	13,807	8,302	6,180	14,482	8,063	6,066	14,129
Employees that took parental										
leave	No.	211	150	361	272	180	452	272	193	465
Employee that returned from										
parental leave	No.	200	147	347	264	178	442	263	192	455
Rate of return from parental										
leave	%	95	98	96	97	99	98	97	99	98
Employees still employed 12										
months after return to work	No.	188	134	322	248	172	420	246	188	434
Employees still employed 12										
months after return to work	%	94	91	93	94	97	95	94	98	95

Occupational health and safety performance 74

Occupational realist and surety performance								
	Unit	2021	2020	2019				
Number of high consequence								
work-related injuries	No.	0	0	0				
Rate of high consequence work-related								
injuries 54	%	0	0	0				
Lost day due to work injury	Number of days	390.1	969.3	686.0				
Rate of lost day due to work injury 75	%	2.6	5.8	4.5				
Number of fatalities as a result of								
work-related injury	No.	0	0	0				
Fatalities rate as a result of work-related								
injury ⁷⁵	%	0	0	0				
Number of recordable work-related injuries 76	No.	0	1	0				
Rate of recordable work-related injurie 75	%	0	0.006	0				

⁷³ 401-3

⁷⁴ 403-9, B2.1, B2.2

⁷⁵ Calculated based on every 200,000 hours worked

⁷⁶ Recordable work-related injury relates to injury, disease (or even death) contracted during the course of employment and diagnosed by licensed health care professional, resulting in the employee being unable to perform normal work duties for 6 months or above.



Training and development 77

naming and development										
		20	21		2020			2019		
	Unit	Female	Male	Total	Female	Male	Total	Female	Male	Total
Average training hours by										
employee category and										
gender										
Senior management	Hour	44.13	49.74	47.56	25.65	24.16	24.74	29.95	26.89	28.08
Middle level staff	Hour	41.07	46.00	43.51	23.69	24.63	24.16	30.52	31.65	31.09
General employees	Hour	47.52	59.33	51.55	27.85	33.03	29.64	35.47	49.26	40.32
Total average training per										
employee	Hour	44.85	51.62	47.73	26.24	28.16	27.05	33.50	39.03	35.86
Percentage of employees										
who received training										
Senior management	%	97.31	96.77	96.98	91.79	92.37	92.14	96.09	94.85	95.33
Middle level staff	%	96.38	96.38	96.38	95.78	95.22	95.50	98.74	99.17	98.96
General employees	%	96.05	93.33	95.13	91.17	90.64	90.99	99.08	97.39	98.48
Total percentage of										
employees who received										
training	%	96.23	95.20	95.79	92.89	93.04	92.95	98.84	98.06	98.51



Number and percentage of employees who received training on the following topics by employee category and gender

		2021		2020		201	2019	
	Unit	No.	%	No.	%	No.	%	
Anti-corruption 78								
Employee category								
Board 79	No.; %	9	100	9	100	8	37.50	
Senior management	No.; %	827	95.94	809	97.24	752	94.95	
Middle level staff	No.; %	6,202	95.55	6,058	96.22	5,438	90.12	
General employees	No.; %	6,699	93.04	6,364	81.73	5,381	68.62	
Region								
Hong Kong	No.; %	11,656	95.82	12,043	95.91	10,951	86.97	
The Chinese mainland	No.; %	633	100	594	97.86	388	86.61	
Southeast Asia and others	No.; %	1,439	81.99	594	33.92	232	14.25	
Total	No.; %	13,728	94.33	13,231	88.71	11,571	78.89	
Contract type								
Full-time	%		85.92		88.21		12.34	
Part-time	%		100		100		20.90	
Occupational health and								
safety	No.; %	12,509	85.95	13,162	88.25	1,816	12.38	
IT security / Customer								
privacy								
Contract type								
Full-time	%		94.95		81.87		64.71	
Part-time	%		100		100		100	
Misconduct cases 80								
Confirmed incidents categ	ories	Unit		2021	2	2020	2019	

Confirmed incidents categories	Unit	2021	2020	2019
Discrimination	No. of case	0	0	0
Corruption	No. of case	0	0	0

⁷⁸ 205-2

⁷⁹ Board members not included in Total.

^{80 205-3, 406-1,} B7.1



Suppliers

Number of suppliers by geographical region 81

Region	Unit	2021	2020	2019
Hong Kong	No.	629	607	622
The Chinese mainland	No.	81	93	104
Southeast Asia and others	No.	38	35	36
Total number of suppliers	No.	748	735	762

Customer

Customer privacy 82

	Unit	2021	2020	2019
Substantiated complaints received concerning breaches of customer privac	•			
Complaints received from outside parties ar substantiated by the organization	na No.	0	0	0
Complaints from regulatory bodies	No.	0	0	0
Identified leaks, thefts, or losses of custome	r			
data	No.	0	0	0
Customers and employees affected by company's data breach	No.	0	0	0
Information security breaches or other cybersecurity incidents	No.	0	0	0
Fines/penalties paid in relation to informatic security breaches or other cybersecurity	on			
incident	HKD	0	0	0
External audits conducted on the IT infrastructure and information security				
management systems	No.	2	1	1

Banking Service Channels

	Unit	2021	2020	2019
Branches				
Hong Kong	No.	187	192	194
Southeast Asia and others	No.	34 ⁸³	35 ⁸⁴	35 84
Total	No.	221	227	229
Number of automated banking sites	No.	285	287	287
Automated banking sites with				
24/7 banking capacity	%	100	100	100
ATMs	No.	630	642	668

^{81 102-9,} B5.1

^{82 418-1}

⁸³ Including Malaysia, Indonesia, Thailand, Cambodia, Vietnam, the Philippines, Laos, Brunei (Including Yangon branch that has no retail banking services).

⁸⁴ Including Malaysia, Indonesia, Thailand, Cambodia, Vietnam, the Philippines, Laos, Brunei